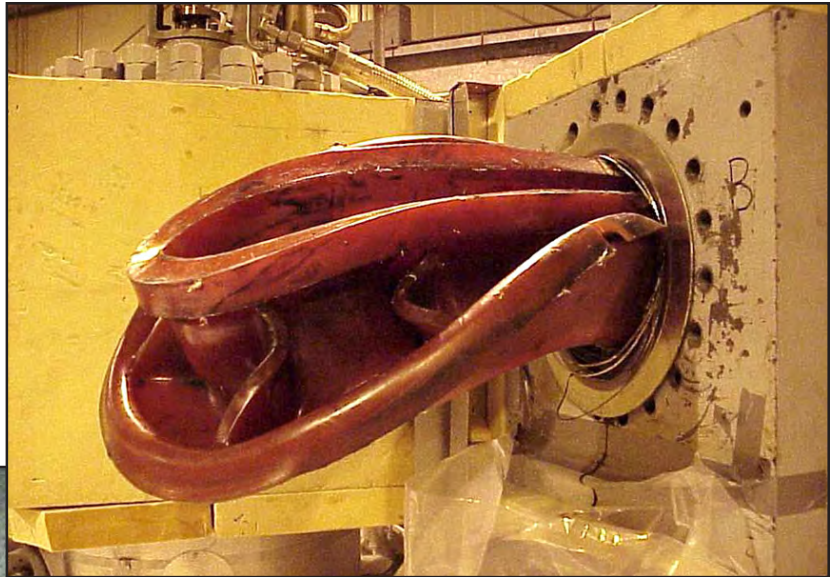


# “We will achieve operational excellence by the year 2000.”

~ Bob Malone, President  
Alyeska Pipeline Service Co., 1997



Valdez, January 2000: 48-inch diameter scraping cups of errant cleaning pig squeeze through 16" valve after damaging Thompson Pass backpressure system.



Near Copper Center, August 2000: Alyeska discovers construction-era damage—gouges in the steel that had been covered up with cement.



Valdez, July 2000: Instrument pig with 500-lb. Steel ring ripped from a check valve near Fairbanks and carried 350 miles to Valdez.



Valdez, November 2000: A technician mistakenly attaches bonding strap to loading arm at Berth 4 resulting in a “near miss” spark.

# The Emperor's New Hose:

## How Big Oil Gets Rich Gambling with Alaska's Environment

A Status Report on the Trans-Alaska Pipeline System



Atigun Pass, MP 170



Atigun Pass, 2000. MP 170.

By Richard A. Fineberg

June 2002

Alaska Forum for Environmental Responsibility

