

# 1996 Statement of Archie Dunham, Chairman and CEO, Conoco, Inc.:

**I t broke my heart to trade Milne Point, but we had to do it. All the value of that property was taken away from us in the pipeline tariffs. It was a valuable strategic lesson—just look at why the producers in the Caspian Sea are so worried.**

– “Getting to the Future First,” *Hart’s Oil & Gas Investor*, August 1996, p. 41

“Getting to the Future First,” Interview with Archie Dunham, Chairman & CEO, Conoco, Inc. (8/96)

*Hart’s Oil and Gas Investor*, August 1996 (copy provided by Conoco, Inc.).

